

# **CICA Management Activity Report**

**Main activities since December 12, 2019**

**CICA General Assembly Meeting,  
Zoom, November 26, 2020**

***Fanny Dastugue, CICA Director General***

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## ➤ MAIN POLICY ACTIONS

## *CICA is discussing with FIDIC at the highest level (1/2)*

- **CICA-FIDIC high level meeting on July 9, 2020**
- ✓ CICA President expressed the **concerns of the contractors about the lack of cost compensation in Covid-19 situations** and requested FIDIC to consider it for the next updates of its models of contracts, including pandemic related clauses
- ✓ FIDIC listed the agreements they signed with development banks for the use of their Rainbow Suite of Contracts 2017 (6 MDBs + AFD + KfW + JICA)
- ✓ Like CICA, FIDIC is following up the update of the World Bank Conditions of Particular Application (COPA). CICA and **FIDIC agreed the FIDIC anticorruption clause should be kept in the COPA to also allow the Contractor to terminate a contract in case of corruption**
- ✓ CICA expressed the need to have a specific meeting with the Contracts Committee of FIDIC to **discuss more in detail the comments sent by CICA in June on the new FIDIC Green Book**, expected to be released at the end of the year 2020
- ✓ CICA expressed the need to have **more affordable training programs, also in Spanish, for Latin America**

## ***CICA is discussing with FIDIC at the highest level (2/2)***

- ✓ FIDIC and CICA committed to meet bilaterally twice a year
- ✓ **FIDIC and CICA agreed to revive the trilateral dialogue with the Multilateral Development Banks to discuss the procurement issues.** Given the coronavirus crisis, the plan is to have the first trilateral event in 2021
- ✓ Fanny Dastugue became a member of the **Editorial Board of the FIDIC Contracts Users'Newsletter and of the judging panel for the FIDIC Awards** (a two-pages article by CICA was published in the latest issue of the FIDIC Magazine)

## ***CICA met regularly with the World Bank's Chief Procurement Officer Enzo de Laurentiis and his team***

In particular, on September 21, 2020, CICA and EIC met with the World Bank's Chief Procurement Officer, Enzo de Laurentiis, to discuss **perspectives on the impact of the COVID-19 pandemic on both ongoing construction contracts and new tenders**

Based on the feedback of our members, CICA had prepared a list of **10 hot points / questions with the main concerns for the contractors on which we requested the World Bank to provide some concrete answers**

CICA and EIC call upon the Heads of Procurement of the Multilateral Development Banks to inform their Borrowers about the existing best practice examples with respect to cost reimbursement to contractors for COVID-19-related additional costs

CICA and EIC are also following up on the latest developments regarding the Standard Bidding Documents: in particular the use of the FIDIC Books 2017 together with the Bank's Conditions of Particular Application (COPA)

A new document on Gender Based Violence and Sexual Exploitation and Abuse should be released by<sup>5</sup> the Bank in the coming weeks and CICA will follow-up



## ***CICA-EIC / FIDIC / MDBs Tripartite Dialogue was revived***

On October 27, 2020, CICA and EIC, FIDIC and the Heads of Procurement (HoPs) of the World Bank and all the Multilateral-Development Banks (more than **30 participants including EIB, IDB, AsDB, AfDB, AIIB, CDB...**) came together to discuss common perspectives and challenges on contractual conditions in the Covid-19 crisis

On the contractors' side, **FIEC/EIC, FIIC, OCAJI as well as IFAWPCA attended.**

CICA and EIC called on the different contracting parties to show flexibility beyond the pure letter of the contractual relationship and encourage the introduction of specific mechanisms to share in a balanced way the Covid-19 related extra costs

It was agreed by all the three parties to **initiate a common working group on procurement issues related to Covid-19 and beyond.** The group should for example elaborate some guidance notes providing some key principles and orientation to the parties. The crucial role of Dispute Boards and the need to reach amicable settlements was also emphasized

➤ **CICA's position in the international arena was strengthened**

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## ➤ MAIN (ONLINE) EVENTS

## ***CICA participated in “Construction 4.0 by Contech” in Tel Aviv on February 26, 2020***

Cecilia Cavedo, Manager Development & Integration, Argentine Chamber of Construction and Fanny Dastugue represented CICA. Mr. Park and his team from CAK registered but could not enter Israel due to COVID-19

The Israeli Ministry of Construction and Housing highlighted the very substantive impact of construction on any economy. Digitization for decarbonization but also for optimization of time, reduced costs and increased safety in construction are the objectives of the many technological startups which took part in the Demo Session

*Learn more:* <http://www.cica.net/construction-4-0-by-contech-in-tel-aviv-on-february-26-2020/>





## ***CICA signed a Cooperation Agreement with the Dispute Resolution Board Foundation (DRBF) in February 2020 and a successful webinar was held on The Use of Dispute Boards in the Covid-19 Era, on July 28, 2020***

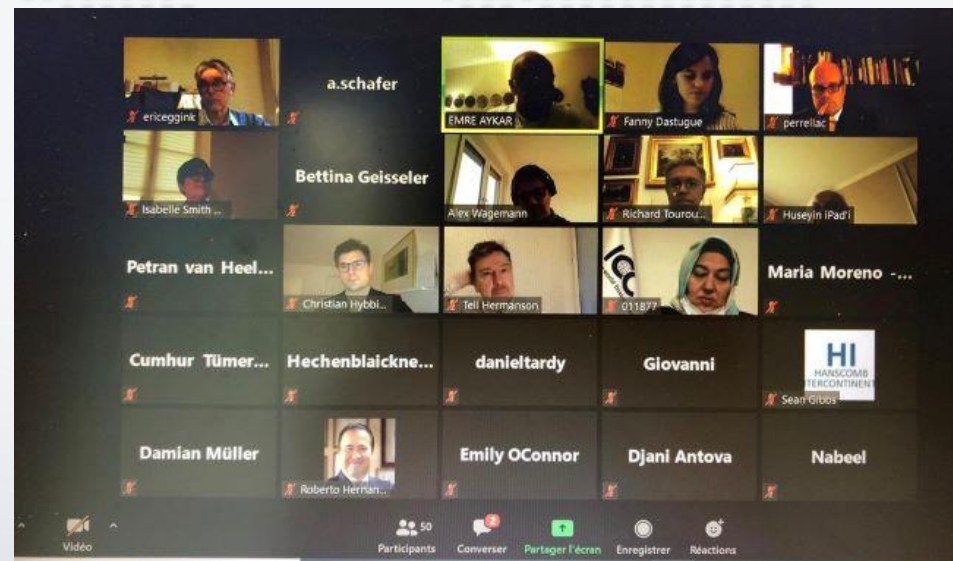
- The cooperation agreement was signed by CICA President with the DRBF last February to pursue mutually beneficial actions like joint events and seminars, joint position papers on the use of dispute boards etc.
- The **webinar gathered 199 participants live** from all continents
- **More than 300 registered contacts** will receive the information
- The video was recorded and circulated
- Other similar initiatives will be taken in cooperation with the DRBF



## ***CICA organized a webinar jointly with the International Chamber of Commerce (ICC)***

The aim of the webinar was to inform on **the ICC Suite of contracts and its possible use by our contractors**. It focused on the ICC Model Turnkey Contract and the advantages of using it in combination with the ICC Model Agreements for Subcontracts and Consortium/Joint Venture

To answer to current Covid-19 concerns, the ICC experts also evoked the ICC Force Majeure Clause in which the pandemic is explicitly listed as a Force Majeure Event



## ***CICA signed a Cooperation Agreement with the NEC Association in London, on November 24, 2020***

Thanks to the involvement of Alex Wagemann, Chairman of the Working Group on Construction Contracts, a cooperation agreement was signed with the NEC Association on the same basis as with the DRBF i.e. exchange of information and organization of joint events.

- **CICA is now in a position to deliver the most updated information on the different contract models for international construction projects to its members.**

A faint, stylized world map is visible in the background, composed of a grid of small dots. The map is centered on the Atlantic Ocean, with the Americas on the left and Europe and Africa on the right.

## ➤ MAIN PUBLICATIONS



CICA is monitoring the evolution of the **coronavirus crisis and its impact on the construction sector worldwide and overview are circulated regularly**

**An article on this theme was written by CICA and published in the FIDIC Magazine in August 2020**  
[https://issuu.com/fidic/docs/fidic\\_contract-users-newsletter\\_6\\_single/s/10877392](https://issuu.com/fidic/docs/fidic_contract-users-newsletter_6_single/s/10877392)



## ***Study on « Why we should rethink the socio-economic assessment methods for infrastructure projects? »***

Under the leadership of Roger Fiszelson and Vincent Piron, CICA, with the financial support of FNTF, collaborated with the research institute GREDEG and the CNRS laboratory at the University of Nice to produce the study. The French version was finalized in December 2019 and the English version on May 1<sup>st</sup> 2020

The study questions the **feasibility of classifying infrastructure projects according to their measurable economic benefits and budgetary impacts, in view to introduce new public accounting rules**. Other studies and reports will be published in the coming month

The study can be download at: <http://www.cica.net/study-why-should-we-rethink-the-socio-economic-assessment-methods-for-infrastructure-projects/>

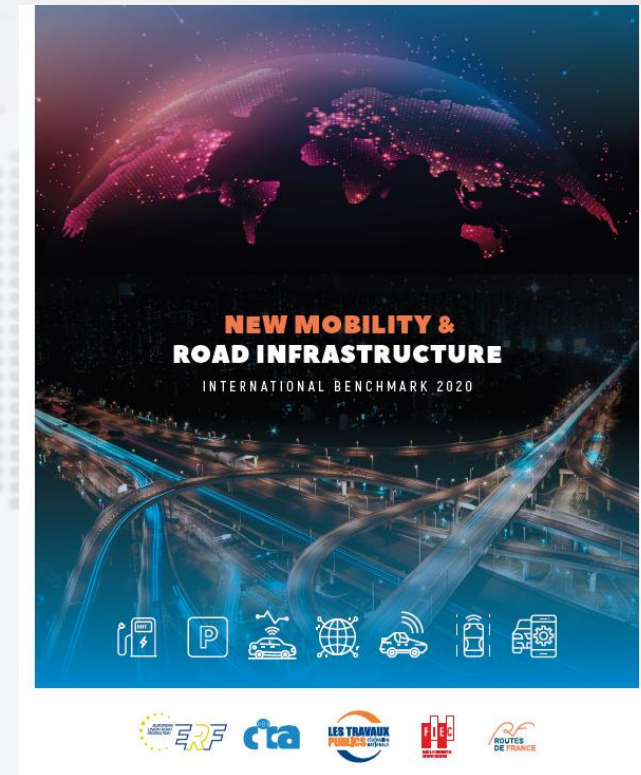
## Benchmark on new mobility

CICA actively participated in the drafting of an international benchmark covering 20 countries on the **impact of new mobility uses on road infrastructure and its equipment** prior to the crisis linked to the Covid-19 pandemic

Routes de France, the European Union Road Federation (ERF) and the Fédération Nationale des Travaux Publics (FNTP), in collaboration with the European Construction Industry Federation (FIEC) and CICA initiated this benchmark in March 2019

*The benchmark and the press release can be found here:*

<http://www.cica.net/new-mobility-and-road-infrastructure-main-findings-of-a-benchmark-study-in-20-countries/>





## ***Vademecum for Public Private Partnerships contractual schemes for Private Investment in Infrastructure***

Under the leadership of Fernando Lago, this practical document was finalized and is available on the CICA website.

***Several Position Papers developed by the working groups***

***Ambition for the future: Collect and publish some figures for the construction sector worldwide?***





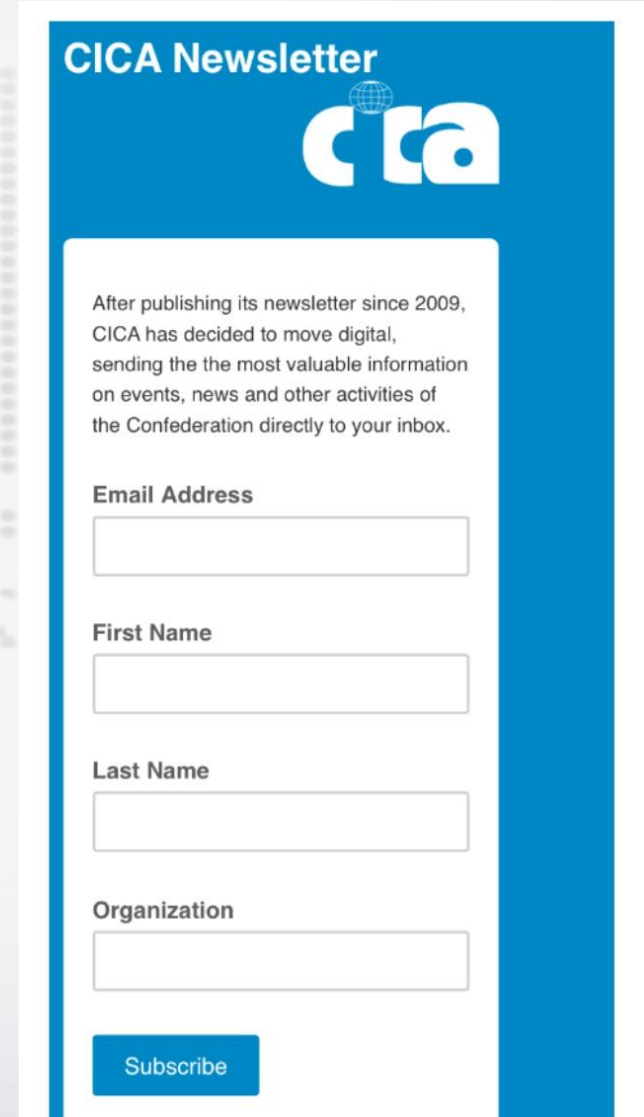
# ➤ COMMUNICATION

## External Visibility

**CICA has gained followers on social media.**

### **CICA Social Networks**

- Linked In: CICA's page has **441 Followers** (356 in December)
- Twitter: 137 Followers (115 in December)
- **CICA Newsletters**
- 1 digital newsletter was published each month
- **217 readers** (93 in December) have subscribed to receive the CICA news – thanks to the pop-up we added on the home page of the website



The image shows a screenshot of the CICA Newsletter subscription form. The form has a blue header with the text "CICA Newsletter" and the CICA logo. Below the header, there is a paragraph of text: "After publishing its newsletter since 2009, CICA has decided to move digital, sending the the most valuable information on events, news and other activities of the Confederation directly to your inbox." Below this text, there are four input fields: "Email Address", "First Name", "Last Name", and "Organization". At the bottom of the form, there is a blue button labeled "Subscribe".

**CICA Newsletter**

After publishing its newsletter since 2009, CICA has decided to move digital, sending the the most valuable information on events, news and other activities of the Confederation directly to your inbox.

**Email Address**

**First Name**

**Last Name**

**Organization**

**Subscribe**

# CICA Newsletter

## Confederation of International Contractors' Associations

*Established in 1974, the Confederation of International Contractors' Associations (CICA) represents the Construction Industry on a global scale. The Worldwide Construction Industry, involving contractors of all sizes, represents a global turnover of US\$ 7 trillion and employs around 120 million employees.*

### NEWS

### »» CICA & DRBF WEBINAR

**The Use of Dispute Boards in the Covid-19 Era**

#### TOPICS

Virtual DB Meetings and Site Visits  
Virtual DB Hearings  
Handling COVID19 crisis in a newly established board versus a board running for some time

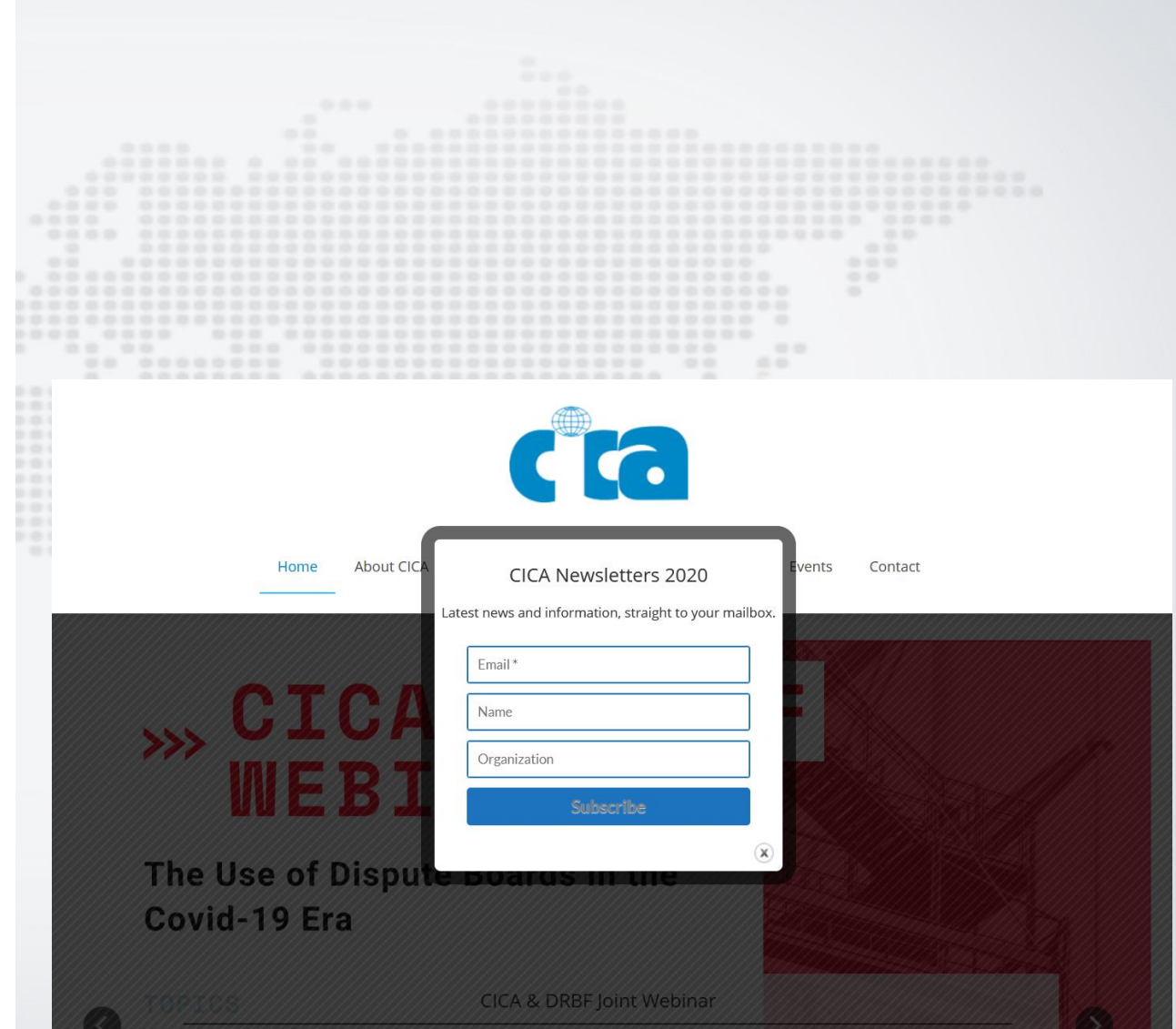
#### EXPERIENCED SPEAKERS

**Andy Griffiths**, President of the DRBF Executive Board of Directors;  
**Leo Grutters**, President of the DRBF Region 2 Board of Directors;  
**Paul Taggart**, Past President of the DRBF Executive Board of Directors.



**The Use of Dispute Resolution Boards in the Covid-19 Era:**  
**"very useful, educative and amazing event!"**

The speakers shared their experiences and views on these topics and provided guidance to participants facing the challenge of dealing with dispute





# CICA Website

## CICA Working Groups

CICA working groups gather multidisciplinary international experts from our construction companies to discuss specific topics and issues. CICA regularly invites guests to participate to CICA works and make presentations on a particular subject be it through informal exchanges or on the occasion of round tables organized either by CICA or a member of CICA. The contents of the working groups discussions are regularly shared within the CICA network.



**Long-Term  
Financing of  
infrastructure**



**Public-Private  
Partnerships**



**Well-Prepared  
Projects**



**Multilateral  
Development  
Banks**



**Medium-Sized  
Companies**



**Construction  
Contracts**



**Anti-  
Corruption  
and Integrity**



**Construction  
5.0**



## CICA Position Papers

**MSC**

CICA Position Paper on  
Medium-Sized Companies

Position Paper Medium-Sized  
Companies

**LTFI**

CICA Position Paper on Long-  
Term Financing of  
Infrastructure

Position Paper Long-Term  
Financing of Infrastructure

**PPP**

CICA Position Paper on Public-  
Private Partnerships

Position Paper Public Private  
Partnerships

**MDBs**

CICA Position Paper on  
Multilateral Development  
Banks

Position Paper Multilateral  
Development Banks

**WPP**

CICA Position Paper on Well-  
Prepared Project

**SC**

CICA Position Paper on  
Sustainable Construction

**C4.0**

CICA Position Paper on  
Construction 4.0

**CICA  
WORLD BANK**

CICA Position Paper on the  
Review of the World Bank

# Pack Office templates for CICA presentations and position papers

## ACTIVITY REPORT

**All Stakeholders**

**Invest in Innovation and use of new digital and sustainable technologies**

- Industrialization
- Open Innovation: Partnerships with SMEs and start-ups.
- Industry Connectivity: creation of platforms and networks.

**Human capital - Recruitment, Training and Retraining**

- Digital literacy and digital upskilling
- Sustainability awareness.
- Culture of change.
- Adapt and anticipate for the future.

**CICA**

**Guidelines within the Construction Companies or Federations.**

- Key recommendations for short, mid and long term.

**Coordinate with other Working Groups**

- Incorporate and relievce recommendations, to accelerate the use of the new technologies.

[www.cica.net](http://www.cica.net) +33 1 44 13 37 13

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## POSITION PAPER MULTILATERAL DEVELOPMENT BANKS

To achieve this goal of ending extreme poverty by 2030 and to achieve the post-2015 Sustainable Development Goals' agenda, in general CICA believes that it is incumbent to the MDBs and DFIs to develop innovative financial instruments to maximize the mitigation of risks for the private sector not to bear risks that do not fall within its competence. Secondly, MDBs should play a major role in ensuring a political support to the public authorities to ~~favor~~ a broader participation of companies in the calls for tenders, guaranteeing a wider, fairer and more transparent competition.

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75008 Paris  
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25/09/2018

Position Papers: Multilateral Development Banks - 25.09.2018

1/6



**CONTACT US**

Since 1974, CICA represents the Construction Industry on a global scale.

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#### ABOUT CICA'S MISSION

CICA represents and speaks for the construction industry on technical, legal and political matters of international concern and provides a forum for fellowship, cooperation and interaction with member federations and linked institutions.

#### WHY JOIN US

CICA promotes investments in engineering and building that enhance both our environment and the quality of life for all.  
 CICA encourages the exchange of experiences, information and technical knowledge.

#### Our Expertise

Be directly informed of new developments of the Construction Industry worldwide and obtain the latest intelligence and private sector perspectives on key global policy issues for world construction business.

#### Our Network

Develop your own network with key players and have opportunities to participate in key CICA Events and Missions with international financial institutions like the World Bank, the International Monetary Fund but also to the B20 Summits, United Nations and OECD Events, African Development Bank, Asian Development Bank, including FIDIC, ORBF, ICC, UNECE etc.

#### Our Influence

Be part of a unique worldwide forum of Corporate Construction Experts, where global business collectively provides input into intergovernmental discussions and negotiations. Broaden the reach of your organisation's policy advocacy, strengthen your international influence at worldwide top level and influence CICA's actions.



#### Health and Safety

Construction Contracts

#### Public-Private Partnerships

Anti-Corruption and Integrity

#### Well-Prepared Projects

**WORLDWIDE CONSTRUCTION INDUSTRY:**  
 7 trillion US\$ global turnover  
 & 120 million employees  
 around the world.

We could learn from each other



#### CONFEDERATION OF INTERNATIONAL CONTRACTORS' ASSOCIATIONS

##### REPRESENTATIVENESS

CICA will be your voice and will advise you on your legal, political and technical questions.



##### INTERNATIONAL OPPORTUNITIES

Have access to international contacts, events and missions with key players such as the World Bank, the International Monetary Fund or the United Nations.



##### FRUITFUL EXCHANGES

Information, knowledge, experiences... Attend and participate in interactions between members and related institutions on global issues.



 @CICACONTRACTORS  
 CONFEDERATION OF INTERNATIONAL CONTRACTORS' ASSOCIATIONS (CICA)

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# ➤ **STAFF & MEMBERSHIPS UPDATE**



## ***CICA Staff update***

CICA recruited an intern for the period (June 1st - August 7, 2020), Andine CANTON

**She will make a second internship in January – March 2021**

Andine worked on communication and members acquisition strategy

## ***CICA memberships update***

- CICA is continuing its « reconciliation process » with **IFAWPCA**

CICA President and Management met with President Mohamed Ali Janah and Executive Director General Mr. Espiritu, on May 15, 2020 via Zoom

M.A. Janah, who's presidency has been extended until June 2021, will take the CICA membership issue to his Board in the coming months

During CICA meeting with FIDIC he confirmed his willingness to join CICA again

- **IDFN** (French contractor) became a supporting Member of CICA



***THANK YOU!***

