



Minutes of the CICA Board meeting

Where: Virtual meeting via Zoom

When: Thursday, August 6, 2020 at 4:00pm – 6:30pm (Paris time)

Participants

AYKAR Emre (CICA)	CICA President
MARTINS José Carlos (CBIC)	CICA Senior Vice-President
DESSOY Philippe (CICA)	CICA Vice President
TARDY Daniel (CICA)	CICA Treasurer
MAS Jorge (CCHC)	CICA Honorary President
BASCOU Carlos (CChC)	Chairman of the working group Construction 5.0
CANTON Andine (CICA)	CICA Intern
DASTUGUE Fanny (CICA)	CICA Director General
DEMARRE Michel (FNTP)	Chairman of the working group Well-Prepared Projects
FISZELSON Roger (CICA)	Chairman of the working group Long-Term Financing of Infrastructure
LAGO Fernando (CAMARCO)	Chairman of the working group Public-Private Partnerships
LAZAR Ziv (IBA)	Co-Chairman of the working group Health and Safety
MARCHAND Jean-Louis (FNTP) (excused)	Co-Chairman of the working group Construction 5.0
SCHÄFER Amélie (CICA)	CICA Policy Officer
SOARES Denise (CBIC)	CBIC Infrastructure Project Manager
TOUROUDE Richard (FNTP) (excused)	Chairman of the working group Multilateral Development Banks
WAGEMANN Alex (CCHC)	Chairman of the working group Construction Contracts

1. Introductory remarks by CICA President Emre Aykar

CICA President Emre Aykar welcomed all the CICA members. He referred to the last Board meeting held in May 2020 during which the board decided to invite all the CICA working group chairmen to present their work to the board. This meeting was also intended to make an update on the latest CICA activities during the Covid-19 period. CICA has indeed been very active despite the pandemic and organized several high-level meetings with stakeholder organizations, among them: the International Federation of Asia and Western Pacific Contractors' Association (IFAWPCA), a jointly organized webinar with the Dispute Resolution Board Foundation (DRBF), a meeting with FIDIC but also internal meetings with member federations and working group chairmen.

2. Management Report by CICA Director General Fanny Dastugue

Presentation attached

• Concerning the CICA-FIDIC meeting held on July 9, 2020:

Emre Aykar stated that CICA really stressed the aspect of introducing potential compensations for contractors during COVID-19 times in general contract conditions. CICA reported to FIDIC that contractors are currently working in very unusual conditions, being obliged to bear extra costs. CICA asked whether FIDIC would consider new or updated



clauses or amendments to their contracts considering the consequences of the COVID-19 pandemic. FIDIC has not given a concrete nor positive answer to CICA's request, however, Emre Aykar urged the CICA members to continue lobbying towards such updates in contracts. IFAWPCA President, Mohamed Ali Janah was also invited to this meeting on behalf of CICA. IFAWPCA shares the same views as CICA on this matter. During the FIDIC meeting, CICA also voiced additional FIIC's concerns about more affordable training programs for Latin American countries and the possibility to have trainings in Spanish or Portuguese. FIDIC was very attentive on the latter.

CICA has participated in the friendly review of the FIDIC Green Book update. IFAWPCA President expressed his strong wish to work stronger with CICA on this matter. The comments handed in by CICA were considered by FIDIC as comments among many others of their other stakeholders. CICA is considering that the contractor's opinion, as main users of the FIDIC contracts, should be more valued.

Contact CICA Management for the CICA-FIDIC minutes of the meeting. They were also circulated by email to all CICA members.

3. Financial record by CICA Treasurer Daniel Tardy

CICA has a cash reserve of €29.000 for this year and still needs to spend €70.000 this year. Approximately €46.000 are still missing for this year. CICA is still missing some subscription fees:

Subscription received	Subscription not received yet
European Construction Industry Federation (FIEC)	Inter-American Construction Federation (FIIC): payment expected in three times
Fédération Nationale des Travaux Publics (FNTP)	Freyssinet
Turkish Contractors Association (TCA)	Demathieu et Bard
Chilean Chamber of Construction (CCHC)	Manuel Vallarino
Overseas Construction Association Japan Inc. (OCAJI)	
Israeli Builders Association (IBA)	
Ile de France Normandie (IDFN)	

Emre Aykar suggested that he can contact Freyssinet about the missing subscription. Philippe Dessoy asked whether ORASCOM paid a subscription. Fanny Dastugue explained that as she didn't have a direct contact person within ORASCOM she hasn't invoiced anything to them. Philippe Dessoy will forward the contact of ORASCOM to Fanny Dastugue. Daniel Tardy urged the CICA members to pay their subscription.

4. Working Group Reports

Presentation attached

- **Multilateral Development Banks (MDBs) by Richard Touroude (presented by Fanny Dastugue on behalf of Richard Touroude)**

Emre Aykar mentioned that in the context of the CICA-FIDIC meeting, CICA also stressed the issue of the retention money guarantee, which is also an issue that will be brought to the MDBs. The retention money guarantee is indeed not systematically applied. It is also not a standard in FIDIC contracts. Richard Touroude suggested to request the MDBs to stipulate that the retention money may be replaced by a retention money guarantee to be issued



upfront and increased alongside and in proportion to the progress payments. This would ease the contractors' cash-flow position.

- **Well-Prepared Projects (WPP) by Michel Démarre**

Emre Aykar asked about a questionnaire Michel Demarre's taskforce on WPP wanted to send to PIARC members. Michel Démarre explained that within his taskforce they adopted a two-step approach. They first launched a first questionnaire that was sent to a limited number of people. These answers will help them to finetune the questionnaire in a second phase in order to reach out to as many people as possible. Also, they have to make sure that the answers can be used for their works.

Emre Aykar also mentioned the platform SOURCE and supported Michel Démarre's working group also intending to work closely with MDBs to make them even more supportive of the concept.

- **Public-Private Partnerships (PPP) by Fernando Lago**

Emre Aykar suggested to Fernando Lago to share the questionnaire developed by the PPP working group with the CICA Management. The Management will then discuss how to disseminate it largely and maybe even simply it to have a broader outreach.

Emre Aykar also thanked Fernando Lago for the draft Vademecum on PPPs. Emre Aykar said that it can be a very useful document with regards to CICA relations with the Public-Private Infrastructure Advisory Facility (PPIAF).

- **Long-Term Financing of Infrastructure (LTIF) by Roger Fiszelson**

Emre Aykar asked when the report and model of cost-benefit analysis in infrastructure projects developed by Vincent Piron together with the FNTP, the University of Nice and the CICA working group LTIF will be available. Roger Fiszelson said that the model and the report will probably be available at the end of October 2020 in English version.

- **Construction Contracts by Alex Wagemann**

Emre Aykar suggested to carry out some researches on offshore windfarm projects with regards to the FIDIC task force on offshore windfarms to which Alex Wagemann and Richard Touroude have been nominated. Emre Aykar explained that most of the contractors within CICA have little experience with offshore windfarms. It could be useful to identify contractors working on offshore windfarms to gather more expertise for this FIDIC task force.

- **Construction 5.0 by Carlos Bascou and Jean-Louis Marchand (excused)**

Emre Aykar reminded that the group shall add more sustainability aspects to the position paper of the former working group Construction 4.0.

- **Health and Safety by Ziv Lazar**

Emre Aykar reminded that the launch of the working group will probably take place in September 2020. The CICA Management will help fixing a date and disseminate the invitations in due course.

5. Closing remarks by CICA Senior Vice-President José Carlos Martins and CICA President Emre Aykar

José Carlos Martins explained that during the pandemic, the construction sector in Brazil grew. Protocols were established to keep construction going on. Civil construction has been declared essential for the economy. Concerning real estate, the sector has recorded in July its record growth of the last 4 years. CBIC is now helping contractors in obtaining payment deferrals, tax alleviation etc. in the context of the current health crisis.



The corona crisis has up and foremost affected the poorest population in Brazil with less infrastructure available. According to José Carlos Martins the civil construction sector will be crucial in enabling a social and fair development in Brazil for the future.

CICA President Emre Aykar thanked all the participants for their contributions and their commitment to CICA works and activities.

6. Other businesses

No other businesses.