

HOW CAN GOOD ROAD PROJECT PREPARATION HELP CURB DOWN CORRUPTION

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Presenting the contractor's view

- Corruption too often considered only in pre-award phase (bribery)
- Most of corruption occurs during project implementation
- Contractor failing to meet specifications (substandard materials; cf WB)
- Client not meeting his own duties or exerting pressures on contractor (domestic or foreign)
- Good project preparation to eliminate uncertainties and loopholes in project implementation

Clear definition of technical elements

- Good design studies
- Design inconsistencies or loopholes lead to change orders /variations
- Examples :
 - aggregates
 - site installation (and need for additional permits)
 - layout scale
- Client to demonstrate professionalism

Clear project delivery strategy

in relation to corruption issues

- Permits and agreements
 - fiscal, relocation of utilities, release of RoW, permits for borrow pits, environment, archaeology...
- Abnormally Low Tenders
 - detailed breakdown of unit prices
- Public-Private Partnerships
 - pipeline of projects, compensation for bid costs

Role of civil society

- Institutional integrity under scrutiny
 - maintain an ethical and efficient business
 - professionalism
 - good project preparation
 - transparency in project design and implementation
- CoST initiative
- WB Open Contracting program

Conclusion

- Good project preparation is a tool in the fight against corruption
 - demonstrates professionalism
 - deters unethical behaviour
- Many more advantages to good project preparation (e.g. project bankability)
- Constantly put forward by intl organizations (multilateral, G20, etc.)
- CICA looking forward to work on WPP (Well-Prepared Project) together with PIARC and FIDIC